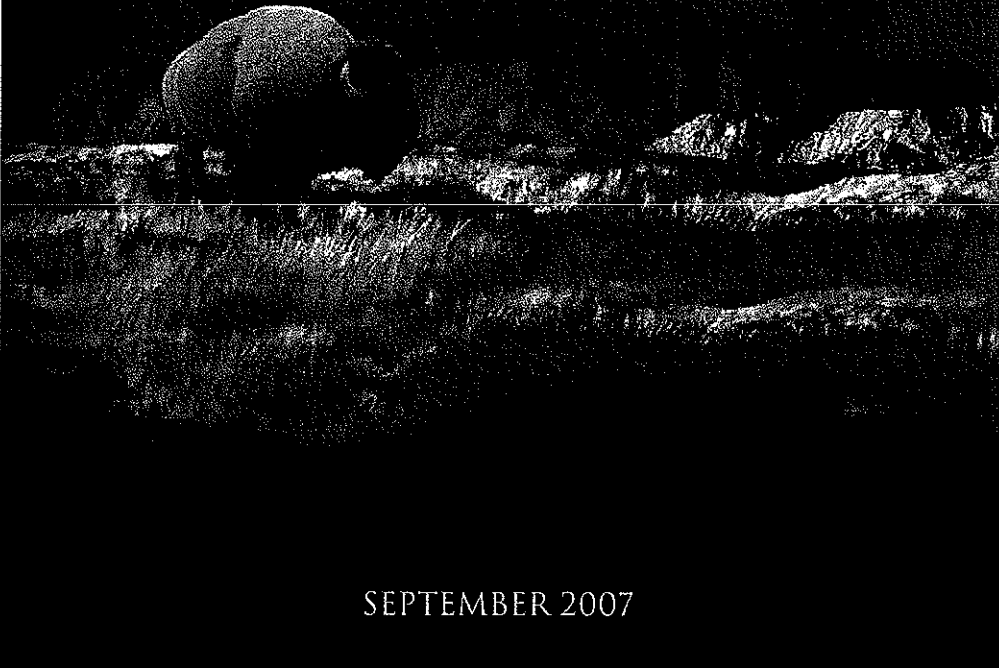


# *Osage Nation*

---

## 25-YEAR VISION & STRATEGIC PLAN SUMMARY REPORT

---



SEPTEMBER 2007

*Area of Focus #5*

MINERALS AND NATURAL RESOURCES



## STRENGTHS, WEAKNESSES AND STRATEGIES

*(Key Outcomes of the Community Meetings and the Strategy Summit)*

### **Strengths**

- Tax incentives for entrepreneurs
- Oil and gas reserve
- Tribal membership
- DOI trust status – minerals
- Finite reserve
- Tribal lease
- Mineral Council
- BIA accounting mineral sales
- Financial – one nation as a whole
- Education tuition – Indian programs
- Desire to improve
- Individual talents – tribal people
- Low cost labor force
- Highest posted price oil
- More market for oil sales
- Capable reformed government – minerals
- Reservation status reaffirmed

### **Weaknesses**

- Nation scattered
- Limited land base in restriction
- Inadequate royalty evaluation
- Finite oil reserve
- Poor reporting standards
- BIA accounting and sales
- Too few gaugers
- Not all shares in mineral estate belong to Osages
- Remote widely dispersed
- Lack of business/education experience
- In-fighting – battles within tribe
- Limited workforce age/numbers
- Housing (unacceptable)
- Bad outdated pipelines

- Slow permitting
- Bureaucratic delays BIA
- Passive attitude among royalty holder
- Tragic history of shareholders and mineral estate

### **Opportunities**

- Good relations with drillers and companies
- Communication technology
- Land acquisition – using revenue
- Business expertise
- Educational opportunities
- Solar technology
- Wind energy
- New tech for drilling and comp.
- Better extraction
- Nat'l policy to obtain 100% royalty in 25 years
- Exercise self determination
- Self-governance over oil production
- Model for other government and tribes for restoring environment

### **Threats**

- Natural resources – finite
- Impacts from industry
- Federal dependency
- BIA management of minerals and natural resources
- Non-Osages oppose trust status
- Non-Osage landowners disrupting production
- Lack of accounting/budget controls
- Foreign markets determine pricing

## TOP STRATEGIES AND

### STRATEGY: ENFORCE THE LAWFUL OWNERSHIP AND COMPLIANT PRODUCTION OF OIL AND GAS

#### PRIORITIES/INITIATIVES

- Pass enforceable laws to prevent fraud in reporting oil production.
- Monitor and ensure that oil and gas are gauged correctly and accurately.

### STRATEGY: BALANCE THE CONSERVATION AND RESPONSIBLE UTILIZATION OF OUR NATURAL RESOURCES

#### PRIORITIES/INITIATIVES

- Pass and implement air and water quality standards for the reservation that parallel the Clean Water Act and environmental protections.
- Develop an inventory of natural resources on the reservation.
- Develop a comprehensive, tribal water and land use policy to promote preservation and conservation.
- Identify, document and preserve traditional Osage natural resource usage practices.
- Develop tribal land use policy.
- Promote environmentally friendly industry and business on the reservation.
- Hold oil and gas producers accountable for damage to the environment.
- Clean-up the reservation – penalize littering and trash dumping.

### STRATEGY: BE OPPORTUNISTIC IN IDENTIFYING EXPANDED OR NEW WAYS TO LEVERAGE OUR NATURAL RESOURCES

#### PRIORITIES/INITIATIVES

- Support research and development of renewable, alternative energy resources (i.e. solar, wind, gas, and hydroelectric).
- Encourage new oil and gas production technologies.
- Purchase land to increase the reservation land base.
- Establish a national oil production and/or tribal transport company.
- Establish ownership of water rights to preserve and develop the use of Osage water resources.
- Institute self-management of natural resources.

# PRIORITIES/INITIATIVES

(Based on Outcomes of the Comprehensive Planning Process)

PROJECTED TIMEFRAME FOR COMPLETION		
IMMEDIATE (YEARS 1-3)	INTERMEDIATE (YEARS 4-6)	LONGER TERM (YEARS 7-25)
✓		
✓		

PROJECTED TIMEFRAME FOR COMPLETION		
IMMEDIATE (YEARS 1-3)	INTERMEDIATE (YEARS 4-6)	LONGER TERM (YEARS 7-25)
	✓	
	✓	
	✓	
	✓	
	✓	
	✓	
✓		
✓		

PROJECTED TIMEFRAME FOR COMPLETION		
IMMEDIATE (YEARS 1-3)	INTERMEDIATE (YEARS 4-6)	LONGER TERM (YEARS 7-25)
		✓
	✓	
✓		
	✓	
		✓
		✓



---

PRIORITIES/INITIATIVES AS  
RANKED BY THE CONSTITUENTS  
(Outcomes of the June 2007 Community Survey)

---

1. Pass enforceable laws to prevent fraud in reporting oil production on the reservation.
2. Monitor and ensure that oil and gas are gauged correctly and accurately.
3. Support research and development of renewable alternative energy sources including wind energy.
4. Pass environmental laws to protect natural resources, including land and water, on the reservation.
5. Encourage new oil and gas production technologies.
6. Promote environmentally friendly industry and business on the reservation.
7. Develop comprehensive energy plan to include alternatives to oil and gas.
8. Develop comprehensive inventory of natural resources on the reservation.
9. Develop, own and operate tribal oil/gas transport company.
10. Purchase land to increase reservation land base.
11. Create comprehensive water resource policy.
12. Identify, document and preserve traditional Osage natural resource usage practices.
  13. Develop tribal land use policy.
14. Oil producers accountable for damage.
15. Penalize littering and trash dumping.
16. Nation manage own resources.

